



Development and demonstration of the **Operation & Maintenance Cost Estimator** (OMCE) to estimate the future O&M costs CONFIDENTIAL

FLOW Final Presentation R&D Theme 1: Far offshore wind farm design

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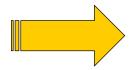
Introduction

Introduction: O&M Cost Estimator (OMCE)



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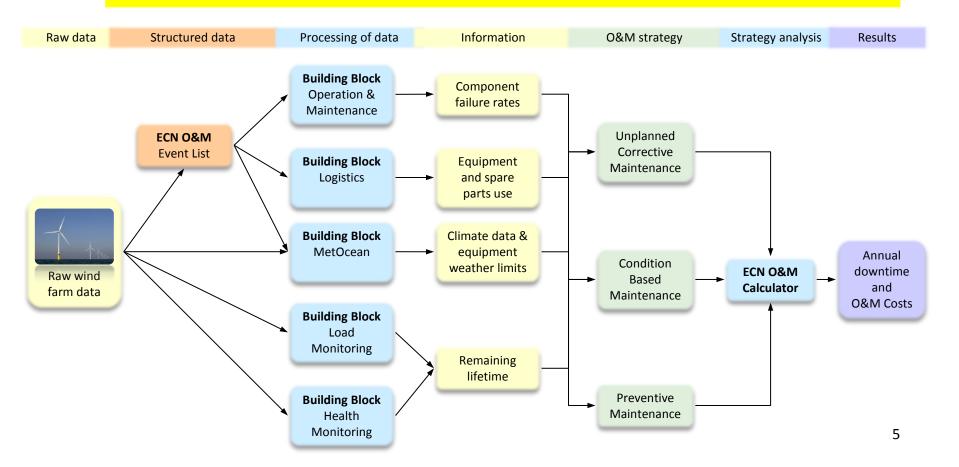
- ECN has a long experience in developing and providing training/services with OPEX Cost Modeling Tools
- Many inputs are required for O&M cost modelling
- These inputs can be derived from operational experiences
- ECN's conclusions from past experience:
 - Data from offshore wind farms is being collected, <u>but</u> in an unstructured way
 - Data needs to be analysed for reliability engineering and O&M optimisation (data ≠ information!!)
 - Operators and OEM's own the data \rightarrow responsible for data collection and analysis



Approach: Operation & Maintenance Cost Estimator (OMCE)

Introduction: O&M Cost Estimator (OMCE)







FLOW OMCE project

FLOW OMCE project: Summary



Project title :	Development and demonstration of the Operation & Maintenance Cost Estimator (OMCE) to estimate the future O&M costs
Proposal number :	P201102_001
Project coordinator :	ECN
Project partners:	RWE
R&D line:	1.3
Total project budget	€ 1.564.385,-
Starting date:	01/07/2011
End date	31/12/2014

FLOW OMCE project: Objectives



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Project objectives:

A. Development of a baseline model of the OMCE by development of software and working procedures using data and feedback from an existing RWE wind farm.

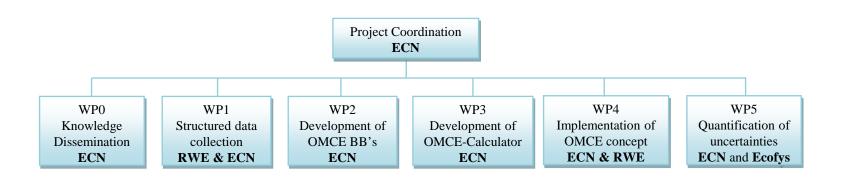


- B. Make baseline model available to other offshore operators (commercial).
- C. Apply model for analysis of expected O&M costs FLOW demonstration (or alternative) offshore wind farm.
- D. Validate the model by implementation of the OMCE in the FLOW demonstration (or alternative) wind farm.

FLOW OMCE project: Work Packages



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Five work packages defined:

- 1. Structured data collection ('Event List')
- 2. Development of OMCE Building Blocks
- 3. Development of OMCE-Calculator
- 4. Implementation of total OMCE concept
- 5. Quantification of uncertainties



Project results

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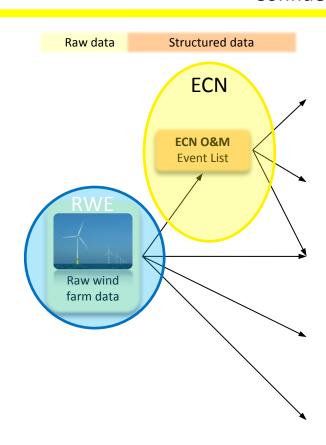
WP1 Structured data collection

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- Objective of Event List is to structure data and list maintenance events
- Data sources supplied by RWE for 3 month period (Rhyl Flats)
 - Alarm list
 - Monthly downtime summary reports
 - Daily work reports
 - List of SCADA parameters
 - Meteo and wave data
 - Vessel transfer sheets
 - Turbine breakdown in RDS-PP coding

Observations and results

- ECN used supplied O&M data to manually fill Event List format => Labour intensive
- Sufficient (92%) data available for further development of and analysis by OMCE BBs





WP1 Structured data collection

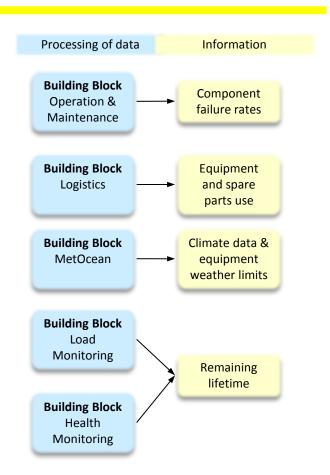
- Based on results the specifications for the Event List are updated
 - Updated 7/38 fields: Labour hours, Travel time, Fuel consumption, etc.
- Reviewed procedures for automated data collection
 - Automated data collection not feasible for Rhyl Flats as to no CMMS
 - Implement procedures for RWE's new 576 MW Gwynt y Môr wind farm as part of WP4
 - Detailed specifications Event List fields and link to CMMS reported by ECN

Deliverable	Delivery date	Status
D1 – Improved and expanded event list format ready	Dec 2012	V
D2 – Automated procedures for structured data collection developed	Jun 2014	V
D3 – Public report with recommendations for data collection	Dec 2013	V



WP2 Development of OMCE BB's

- Objective of Building Blocks is to generate:
 - 1. Input parameters OPEX Cost Modelling Tools
 - 2. Insight in failure and repair behaviour
- Based on reviewed Event List demo's of BB's 'O&M' and 'Logistics' updated:
 - Adjusted software to read updated Event List
 - Integrated both BB's in single tool
 - Analysis results consistent to OMCE-Calculator
 - Created reporting module to export results
- BB's 'Load Monitoring' and 'Health Monitoring' not further developed in the scope of this project
- Specifications and examples created for BB 'MetOcean' for the first time





WP2 Development of OMCE BB's

- Observations Rhyl Flats data Mar-May 2011 using updated BB's tools:
 - Many small one-off repairs
 - Corrective maintenance cause of majority downtime
 - 9 corrective failures observed (λ_{wt} =1,44 y⁻¹)
 - Average travel time is about 1 hour
 - Weather limits work: $H_s=1.8 \text{ m}$, $V_w=18.8 \text{ m/s}$

Deliverable	Delivery date	Status
D4 – Confidential report with specifications for OMCE Building Blocks	Jul 2014	V
D5 – OMCE Building Blocks ready for implementation at RWE	Jun 2014	V
D6 – Public report specs and descriptions OMCE Building Blocks*	Jul 2014	V

^{*} Deliverables D6 and D9 are combined in a single publication.

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WP3 OMCE-Calculator

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Objectives of OMCE-Calculator:

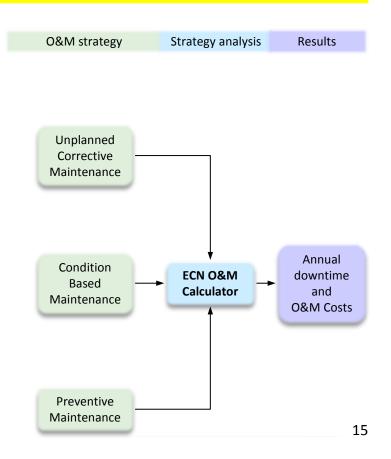
- Assess near future O&M effort based on generic input or input derived from BB's data analysis
- 2. Platform to perform maintenance strategy optimisation

Allow for detailed O&M modelling

- Time simulation tool
- Logistic aspects
- Flexible maintenance model

Input well-founded decision making:

- Identify options for increasing production and reducing costs
- New O&M contracts, vessels and equipment
- Solid background for O&M budget
- Assist in planning predictive maintenance



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WP3 OMCE-Calculator

- Demonstration version finalised
 - Software review and validation ECN O&M Tool
- Feedback obtained through trial licenses and review with RWE to improve software:
 - Models developed and implemented for: crew shifts technician availability, alternative access vessel, variable feed-in tariff, additional output etc.
 - Updated User Manual including detailed specifications and descriptions of the model

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Deliverable	Delivery date	Status
D7 – Confidential report with specifications for OMCE-Calculator	Jun 2014	V.
D8 – OMCE Calculator ready for implementation at RWE	Jun 2014	V
D9 – Public report specs and descriptions OMCE-Calculator*	Jul 2014	V

^{*} Deliverables D6 and D9 are combined in a single publication.



WP4. Implementation

- WP Objectives: Implement and validate OMCE concept at wind farm
 - Analysis of expected O&M costs using generic data and assumptions
 - Obtain Event Lists with updated data at regular intervals
 - Evaluate initial input parameters by analysis of Event List data with OMCE Building Blocks
 - Update input data OMCE-Calculator and analysis of expected O&M costs
- Implementation not possible at wind farm RWE
- ECN sent proposal to FLOW partner Eneco, which responded positive. Vestas
 did not want to support this project by sharing data with ECN...
- Decision Go/No Go 2 => No Go

Deliverable	Delivery date	Status
D10 – Whole OMCE concept implemented	N/A	N/A
D11 – Updated new O&M cost estimates ready	N/A	N/A
D12 – Validation of OMCE Calculator with real data ready	N/A	N/A
D13 – Public report with evaluation of added value OMCE**	N/A	N/A

^{**} The added value of the OMCE is updated as part of the public case study in deliverable D6/D9



WP5. Quantification of uncertainties

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Objective

- Identify which uncertainties in input parameters used for cost modelling are driving O&M costs.
- Compare to field observations made by implementation of OMCE

Implementation of OMCE delayed

- ECN and Ecofys organised meeting to discuss scope of work
- Concluded that a larger data set than 3 months for Rhyl Flats was required to quantify uncertainties based on field data
- Implementation OMCE was not possible and work not carried out further

Deliverable	Delivery date	Status
D14 – Public report with recommendations on the usage of uncertainties	N/A	N/A

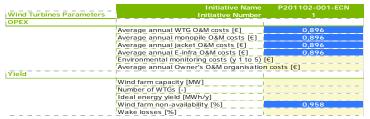


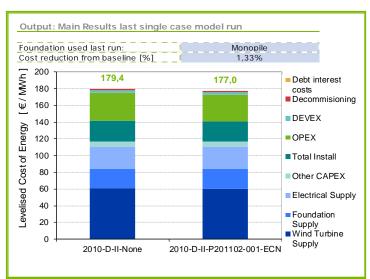
Contribution to FLOW targets



Contribution to FLOW targets

- This project addresses the FLOW objective:
 - "... significant cost & risk reduction of faroffshore wind energy...."
- Cost reduction updated based on limited case study for Rhyl Flats wind farm:
 - Baseline model created for Rhyl Flats
 - Updated model inputs based on BB's analyses
 - Optimisation study O&M strategy to identify possible cost reductions:
 - Reduced number of workboats
 - Reduced maintenance technicians
 - > Set wind speed limit preventive maintenance
- Identified cost reductions:
 - 10.4% OPEX and 4.2% Yield result in 1.33% LCOE
 - Uncertainties OPEX = 10.4% ± 5.2%, Yield = 4.2%
 + 2.1% => LCOF 0.67% 2.00%







Conclusions and recommendations

Conclusions and Recommendations



- Baseline model of OMCE developed in FLOW OMCE project
 - Integral O&M approach available to offshore wind industry by ECN
- ECN will continue to seek interested parties to implement the OMCE
 - Added value of concept acknowledged by RWE, Centrica, Statoil, Eneco and others
 - Link between CMMS and OMCE further developed through DAISY4OFFSHORE TKI-WoZ project
- Limited case study shows potential in reducing LCOE using OMCE



Thank you for your attention

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This project is sponsored by the Dutch Far and Large Offshore Wind Programme (FLOW)



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End of presentation

FLOW OMCE project: Risks



- No suitable operational data available:
 - Small risk: RWE operates/develops several offshore wind farms
 - Large consequence: WP2, WP4, and WP5 cannot be executed
 - Go/NoGo 1 => Go
- Wind farm for implementation OMCE unavailable:
 - Medium risk: depends on availability FLOW demo wind farm or alternative
 - Medium consequence: WP4 (implementation) cannot be executed
 - Go/NoGo 2 => No Go