Mental retirement?

Trajectories of work engagement preceding retirement among older workers

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Introduction

- 'Tapering off prior to retirement' (career stage theory; Super, 1980)
- 'Short-timer's attitude' (Atchley, 1976)
- 'Mentally retired employees' (Henkens et al, 2003)
- 'Pre-retirement work disengagement' (Damman et al, 2013)



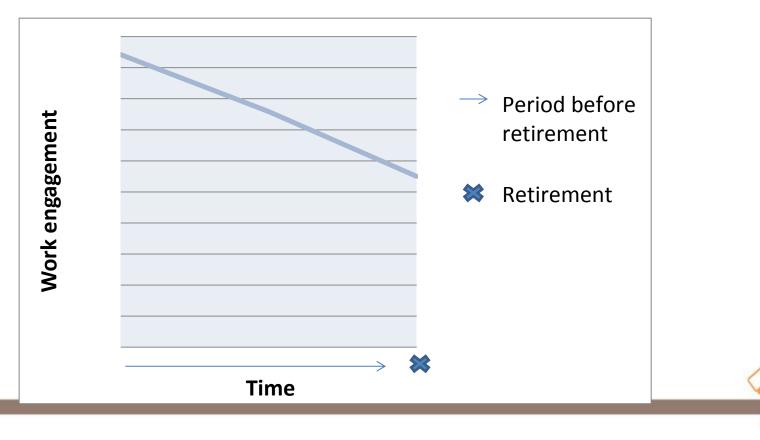
Research aims

- Identify different trajectories of work engagement in older workers approaching the retirement age
- 2. Examine their associations with retirement



'Mental retirement'-hypothesis

- Older workers 'clock out' from work due to the prospect of retirement
- Anticipation of retirement is reflected in a declining trajectory of work engagement





STREAM: Study on Transitions in Employment, Ability and Motivation



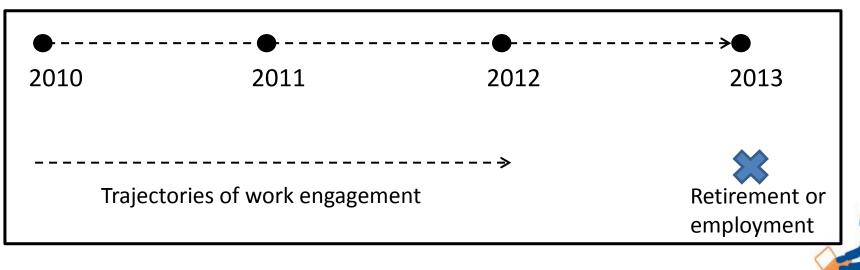
- >15.000 employees, self-employed persons and non-working persons, aged 45-64 years
- Yearly online questionnaires 2010-2013 (and continuation from 2015 onwards)
- Questions about, among others, work, work engagement and (transitions to) retirement





Methods

- Study population: employee, 55-62 years
- Step 1: identifying groups of employees with similar trajectories of work engagement
 - Latent class growth mixture modeling
- Step 2: studying whether trajectory membership related to (early) retirement



• Logistic regression analyses



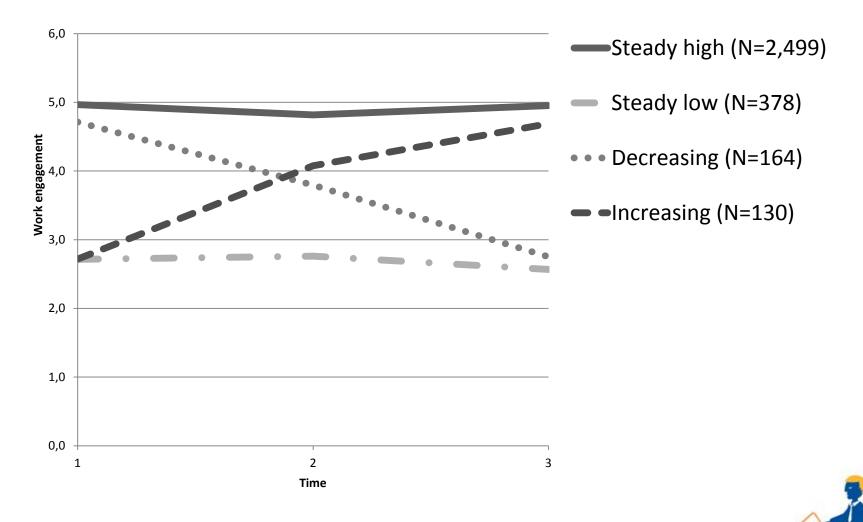
Results (1): Descriptives

Characteristic	Total study population (N=3,171)
Age (55-62 years)	58.2
Gender	-
Women	41.7 (1,323)
Men	58.3 (1,848)
Educational level	-
Low	27.7 (878)
Medium	35.3 (1,120)
High	37.0 (1,173)
Employment status T3/4	-
Employee	83.8 (2,658)
(Early) retiree	16.2 (513)





Results (2): Trajectories







Results (3): Predictors of retirement

	OR	95% CI	OR	95% CI
	Univariate		Multivariate	
Trajectory of work engagement				
Steady high	1.00	-	1.00	-
Steady low	1.16	0.87-1.54	1.46 a	1.05-2.04
Decreasing	0.69	0.42-1.13	0.79	0.46-1.37
Increasing	1.45	0.94-2.23	1.60 b	0.96-2.67
Age (years)	2.14a	2.00-2.29	2.19 a	2.04-2.35
Gender (women)				
Women	1.00	-	1.00	-
Men	1.21	0.68-1.00	1.56 a	0.51-0.81
Educational level				
Low	1.00	-	1.00	-
Medium	1.05	0.83-1.34	1.18	0.89-1.56
High	1.12	0.88-1.42	1.24	0.94-1.64

a p-value<0.05 b p-value=0.07





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Conclusions and discussion

- No support for the concept of 'mental retirement'
- Alternative processes and explanations;
 - I. Steady low work engagement trajectory associated with (early) retirement
 - Low work engagement throughout the career?
 - Decrease in work engagement took place before first measurement?

II. Increasing work engagement trajectory associated with (early) retirement

- Second thoughts
- Final sprint





Interventions

- Early interventions
- Increasing work engagement starting point for dialogue about possibilities to prolong a working life



Already clocked out...?



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